

BY THE NUMBERS

Total Completions	In 2021	Cumulative
Self-Help Housing	47	6,434
Multi-Family Housing	224	1,948
Homebuyer Assistance	17	2,200
Infrastructure - Water & Sewer	151	33,019
Housing Rehabilitation	50	6,803
Emergency Services Temporary Solutions*	1,780	6,283
Emergency Services Permanent Solutions**	50	469
COVID-19 Assistance***	913	2,116
Gateway Program Counseling	785	15,463
New Grant Applications Written	30	609
Current Grants Managed	8	
Loans In Portfolio		2,037
Loan Portfolio Dollar Total		\$60,397,754

* EMERGENCY TANKS, BOTTLED WATER DELIVERIES
 ** WELLS CONSTRUCTED, FILTRATION SYSTEMS INSTALLED
 *** RENT, MORTGAGE, UTILITY (IN ADDITION TO PANDEMIC RELIEF FUND)



COMMUNITY BUILDER

Bank of America
 Bank of the Sierra
 California Foundation for Stronger Communities
 Joan H. Jones
 The Keith Campbell Foundation for the Environment, Inc.
 Heron Foundation
 Morgan Stanley
 NeighborWorks America
 Union Bank
 Wells Fargo Foundation

HOMESTEADER

Tom & Suzanne Collishaw
 Community Economics, Inc.
 Edison International
 Pacific Western Bank
 Phil & Marty Pigott Family Foundation
 Tri Counties Bank
 Jackie & Dick Ursitti

CORNERSTONE

Aetna
 Ashwood Construction, Inc.
 AWI Management Corporation
 Gretchen & Steven Burke
 California Housing Partnership Corp
 California Water Service
 Peter & Cathy Carey
 Central Valley Community Bank
 Bill & Marla Decker
 Cal & Linda Dooley
 Enterprise Community Investment
 Denise & Ed Fletcher
 Ednah Beth Friedman
 Gubb & Barshay, LLP
 J.D. Heiskell & Co.
 Tom Johnson
 Barbara & Jim Kautz
 Robert & Angelina Kelly

Maureen Kennedy
 Carole J. Kent
 Kern Health Systems
 Kathy Long-Pence
 Paloma Development
 Phil & Marty Pigott
 Donna & Darwin Poulos
 Quiring General, LLC
 David & Mila Raphael
 Robert & Janice Riddick
 Sequoia Lions Club
 Gailerd Swisegood
 US Bank
 Visalia Breakfast Rotary Club
 Anne & Kirke Wilson

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 The Vintage Press Restaurant
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 Marilyn Watson

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 Anne Gero-Stillwell
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 Jody & Susan Graves
 Sarge Green
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 Lloyd & Ulrike Halverson
 Marvin & Sally Hansen

Mike Hartman
 David & Rhonda Herb
 Bob & Francene Hill
 Bill & Cindy Hill
 Jaclyn Ibarra
 Megan Ide, DDS & Shirley Lei, DDS
 Ronald Javor
 Kayode & Denise Kadara
 John Keating
 Keller/Wegley Engineering
 John Lababit
 Lane Engineers, Inc.
 Frank Lang
 Thomas Lauderbach
 Judy Lawsen
 John Lindt
 Bob & Pam Link
 Denise Marchant
 Gwyn Marshall
 Cecilia Matthews
 Beth & Stephen McAuliff
 Alan McIntosh
 Diane Merrill
 Sophia Mossman
 Jarred Olsen
 Tom Peltzer
 Bill & Peggy Pensar
 Doug Pingel
 Niels Povlsen
 James B. Preston, A Professional Corp
 Res-Corn Pest Control
 Harold & Krista Rollin
 Sue Ruiz
 S & J Lumber
 Lori Saito
 Julie Scaife
 Paul Schommer & Diane Post
 Margaret Schrand
 Robert R. Schulze
 Duane Scott
 Andrea Sherrill
 Dick & Margie Shunk
 Lynn & Carla Smith
 Kathryn St. John
 Kim Sturges
 John & Christina Sundstrom
 Julia Tan
 Lynn & Mike Thompson
 Paula & Michael Tilden
 Unitarian Fellowship of Visalia
 Cecilia Vela
 Jody Garcia, for 10 years of dedicated service
 Kathy Long-Pence, for 10 years of dedicated service
 Donna Waterman

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 Bob & Francene Hill
 Bill & Cindy Hill
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ARTISAN

Andrea Barnier
 Anton Caratan
 Vincent & Lorna Cheng
 Elaine Daniloff
 Frances Davis
 Patricia Felts
 Roberto Garcia
 Adriene Graham
 Lloyd Hicks
 Renee Jewett
 Sue Kenney
 Shelby Ly
 Lois Manning
 Joy Marshall
 George & Stephany Mendelsohn
 Suzanne Mendonca
 Thomas Morland
 John O'Connell
 Ruthanne Parlier
 Marcia & Al Paschkis
 Louise Washburn Pease
 Wes & Kathryn Price
 Javier & Theresa A. Robles
 Joseph Roohan
 Brooke & Randall Sisk
 Barry Sommer
 Lee S. Tesdell
 Rob Wiener
 Lee & Scott Slater
 Henry & Jenny Yang

GIFTS WERE RECEIVED IN MEMORY OF

El Senor
 Joseph Y. Friedman
 Bob Marshall
 Howard Washburn
 Doug Waterman
 Dick Watson

GIFTS WERE RECEIVED IN HONOR OF

Scott Barshay's Retirement
 Peter Carey
 Al Chavez
 CivicSpark AmeriCorps Cohort
 Lucy B. Cooper
 Doris "Do" Dooley
 Cecilia Vela
 Jody Garcia, for 10 years of dedicated service
 Kathy Long-Pence, for 10 years of dedicated service
 Donna Waterman



Self-Help Enterprises

Our Mission

Self-Help Enterprises is a nationally recognized community development organization whose mission is to work together with low-income families to build and sustain healthy homes and communities.

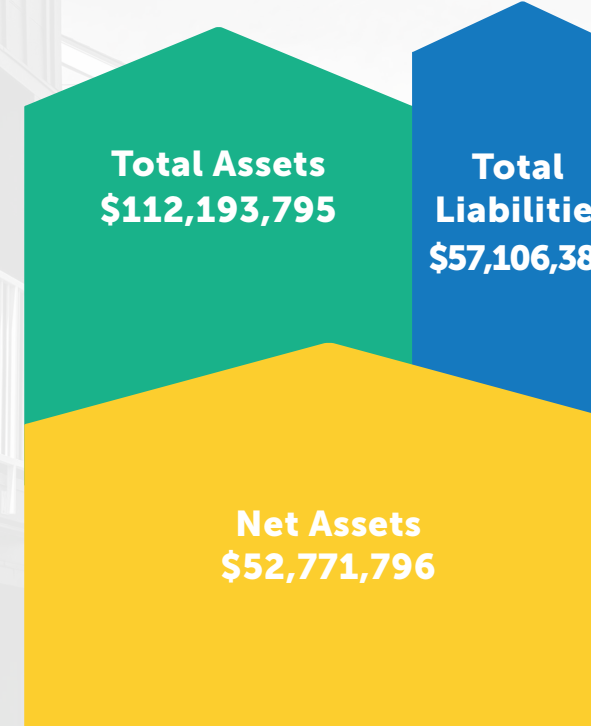
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STATEMENT OF FINANCIAL POSITION

Cash and Cash Equivalents	\$ 7,717,305
Accounts, Grants and Contracts Receivable	\$ 11,964,556
Investments	\$ 8,069,607
Restricted Cash	\$ 10,920,340
Notes Receivable (Net of deferred loans)	\$ 14,070,199
Prepaid Expenses	\$ 730,317
Development Projects in Process	\$ 25,441,883
Property and Equipment (Net of Depreciation)	\$ 33,279,588
Accounts Payable and Accrued Liabilities	\$ 4,196,690
Deferred Revenues	\$ 6,786,483
Notes Payable & Accrued Interest	\$ 46,123,211
Other Liabilities	\$ 2,315,615
Unrestricted Net Assets	\$ 48,825,539
Donor-Restricted Net Assets	\$ 3,946,257



REVENUES

\$33,221,447



EXPENSES

\$29,478,242



Annual Report 2021

GROWTH

Expanding Impact Valley Wide

- Continued to accelerate the pace of our rental housing efforts, with 224 newly completed units occupied and another 259 in construction at year end
- Our sewer and water work grew to assisting over 180 small disadvantaged communities
- Worked to provide housing for formerly homeless households, adding 22 new units in 2021 and began construction on another 129 permanent supportive homes.

COMPLETED
224
NEW RENTAL UNITS
INCLUDING
22 PERMANENT
SUPPORTIVE
HOUSING UNITS

REBUILDING

Scaling Up to Meet Need

- Began to restore the scale and impact of our mutual self-help housing program, with 70 loan applications submitted in the final nine months of the year
- Housing rehabilitation and homebuyer program efforts secured over \$14 million in new resources, signaling a restoration of past levels of service to single family homeowners and new homebuyers
- Installed new energy efficient appliances in 225 homes in nine communities without access to natural gas

NEW PARTNERS

Better Together

- Opening of Nupchi Xo' Oy is first partnership with a tribal entity to provide new rental housing
- Provided sites to local nonprofits CSET and Salt and Light to develop a low barrier navigation center and a tiny home village for unhoused Visalia area residents
- Added 7 new municipal partners to provide a variety of housing services
- Teamed with UpHoldings to provide additional permanent supportive housing units in Clovis and Porterville

"The grand opening of Nupchi Xo'oy will provide much-needed relief towards addressing the housing shortage. The collaboration between the Tule River Indian Housing Authority and Self-Help Enterprises will provide great services that will help tribal members access affordable housing as well as residential services that can help strengthen the community."
-- Senator Melissa Hurtado (Sanger.)

RESPONSE

Building Resilient Communities

- Provided emergency repairs to 10 communities who experienced water outages
- Placed more than 500 temporary water tanks with families whose wells had run dry
- Hosted or co-lead 10 COVID-19 vaccination clinics serving over 2,500 people
- Served over 5,200 meals to children at our rental sites during the summer months

\$5M
COVID-19 ASSISTANCE
for mortgage payments, utility costs, and small business support